

# Corporate Financial Monitoring – Quarter 3 2024/25

Cabinet 11<sup>th</sup> March 2025



# Revenue Headlines

- Quarter 3 Monitoring – Forecast overspend of **£9.9m**
- Savings forecast to be delivered at 76%, against a target of £42.6m.
- Total Useable Reserves forecast to be **c£56.4m** at 31<sup>st</sup> March 2025 of which:
  - Unallocated reserves forecast to be **£22m** – **excludes in year overspend** (Minimum working balance assessed at £15m using risk-based approach, desirable balance £25m)
  - Earmarked Reserves forecast to be **£34.4m**



# Quarter 3 Revenue Monitoring

	Revised Budget Q3 £000	Forecast at Q3 £000	Variance Q3 £000	Variance Q2 £000	Change from Q2 £000
Children and Families	84,444	90,267	5,823	4,806	1,017
Adults and Health	118,490	121,275	2,785	2,004	781
Place	58,230	66,716	8,486	7,454	1,032
Public Health and Corporate Resources	53,210	54,812	1,602	3,032	(1,430)
Central Budgets	54,706	49,001	(5,705)	(4,306)	(1,399)
<b>General Fund</b>	<b>369,080</b>	<b>382,091</b>	<b>12,991</b>	<b>12,990</b>	<b>1</b>
Use of reserves	3,043	-	(3,043)	(3,043)	-
<b>Adjusted General Fund Total</b>	<b>372,123</b>	<b>382,091</b>	<b>9,948</b>	<b>9,947</b>	<b>1</b>



# Quarter 3– Directorate Variance Analysis

Directorate	Forecast Savings Slippage Q3 £000	Forecast Net Pressures Q3 £000	TOTAL Forecast Variance Q3 £000
Children and Families	949	4,874	5,823
Adults and Health	3,945	(1,160)	2,785
Place	5,132	3,354	8,486
Public Health and Corporate Resources	0	1,602	1,602
Central	0	(5,705)	(5,705)
<b>General Fund</b>	<b>10,026</b>	<b>2,965</b>	<b>12,991</b>



# Directorate Budget Variances

## Children and Families

### Children and Families Totals

Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Q2 +/-
£84.444m	£90.267m	+ £5.823m	+ £1.017m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Section 17 budget pressures against A&I and CWD	£3,031K	+£1,735K	+£299K	<p>Demand led cost of Domiciliary and direct payments care packages related to complex case and cost of living inflation (+£1,180k), Demand led financial support to families with no recourse to public funds (+£495k).</p> <p>The service are supporting 23 families with 42 children who have no recourse to public funds                      Hotel Accommodation Costs: £52k Monthly                      Voucher Costs: £5k Monthly                      Cash Cost: £3k. The number of families is increasing and we are obliged to offer financial support.</p> <p>Disabled children's service provide direct payments and respite provision which prevent children coming into Kirklees care with significant cost benefit</p>	<p>To manage the expenditure we have established a task and finish group to consider Kirklees children's respite offer.</p> <p>Our approach to direct payments is being strengthened to involve a 6 month review with families. There is a project group meeting fortnightly to cover the redesign of domiciliary care and direct payments, closely linked to the delivery group for respite and short breaks, led by commissioning and including CWD and procurement.</p> <p>To provide more control of cost and quality of domiciliary care agency provision, a clear service specification has been developed. A procurement exercise is underway to create a framework of approved providers with appropriate due diligence carried out.</p> <p>To manage the size and extent of care packages, the assessment process will be revised, with training provided to all staff carrying out assessments. This will ensure that all packages are proportionate to need.</p>



# Directorate Budget Variances

## Children and Families

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£84.444m	£90.267m	+ £5.823m	+ £1.017m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Corporate Parenting	£11,837K	+£971K	-£123K	This overspend relates to the financial support we are obliged to provide to our care leavers. The current finance policy (3.3.13c Care Leavers finance policy Dec 2022 - 2024) was set out with a significant range of entitlements and was based on previous year on year end of year surplus in allocated budget. Within the cohort of young adults funded for accommodation are a small but significant young adult care leavers who are former unaccompanied asylum-seeking children.	Financial policy under review regarding the financial support for care leavers. For 25/26 appropriate budget is to be made.  Childrens demand led sufficiency budgets are under regular review with 2 weekly placement gatekeeping panel.  Confirm the SGO offer and ensure budgets are aligned.
SENDACT	£1,540K	+£191K	+£9K	SENDACT team staffing underspend M7 now forecast of £2k under new structure, reduced from P7 due to vacancies not being filled as early as originally anticipated. Overspending of £191k due to £89K cost of Early Support secondments, £50k unbudgeted compensation costs and £23K mediation costs also part of pressure. Position improved by £62K this month due to income being added to offset service manager cost.	Clarification required on whether additional budget is to be allocated to SENDACT for additional staffing agreed by ET.



# Directorate Budget Variances

## Children and Families

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Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Education Psychology	£1,159K	+£486K	-£22K	Continuing pressure re staffing costs to support demands of the service, high locum. This will need to be kept under review as the Cluster working comes online from September.	Service have a continuing rolling programme of recruitment to fill posts substantively but with minimal success/retention issues. Additional locums being used to address backlog. Some budget provision to be made 25/26 to clear backlog and then removed thereafter
Kirklees Business Solutions	£80K	+£146K	+£3K	Continuing year on year pressure re staffing not budgeted for, reduced from 23/24 overspend as 2 members of staff have left	Plans in train to recharge the customer as the operation of KBS is the system the whole council uses to trade with schools.
Strategic Learning	-£10K	+£138K	-£43K	Budget pressure is a legacy from the loss of the SIMB and unfunded HoS posts, inroads were made to reduce overspend in 23/24 and continue into 24/25. Budgets in process of realignment to support overspend reduction work	Service leaders maximising DSG where applicable, work ongoing to increase traded income and various other initiatives.



# Directorate Budget Variances

## Children and Families

### Children & Families Totals

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£84.444m	£90.267m	+ £5.823m	+ £1.017m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Commissioned Services	£2,569K	+£567K	+£109K	Increase to new 3-year priority led Home start contract (+£180k), Priority led waiting list initiative combined with WYICB (+£100k), Inter agency adoption fees outside of OAWY contract (+ £201K)	Priority led waiting list programme planned for one year only. The Inter agency adoption fees are difficult to predict. Cost based on previous three years.
Headteacher Support	-£10K	+£68K	+£20K	Service not currently recharged out due to mitigating benefits re HT supply costs etc, plan is to recharge schools from Sept 2024	School forum income not yet confirmed for 24/25 would improve the position, service reviewing policy on recharging. Review in September - likely to result in withdrawing this service.



# Directorate Budget Variances

## Children and Families

### Children & Families Totals

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£84.444m	£90.267m	+ £5.823m	+ £1.017m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Sustainability, Resources and Capacity	£31,234K	+£1,936K	+£1,232K	Demand led Sufficiency pressures relating to External Foster Placements (£216K), External Residential Placements (£2,121K) (£1.5m demand reserve added to budget at Q2), Family Assessments (£598K), LCSA 17+ (£266K), YPAT (£154K) netted off by underspend on Internal Foster Placements (-£889K) and Internal Residential (-£383K). Increase in forecast pressure from M7 mainly on External Residential Placements due to new placements since November alongside £500k unachieved savings target through use of additional capacity sourced from Magdale and Healds Road.	Childrens demand led sufficiency budgets are under regular review with 2 weekly external placement panel chaired by DCS and all OOA placements are signed off by Service Director. All External Residential placements are currently being reviewed to identify which children can be moved back into internal residential, fostering or supported lodging carers.



# Directorate Budget Variances

## Adults and Health

### Adults and Health Totals

Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
£118.490m	£121.275m	+ £2.785m	+ £0.781m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Customer Service Centres	£223k	+£157k	-£253k	Unplanned overspend due to service change timing (employees and HRA income).	Service change underway.
Registrars	£362k	-£121k	+£100k	Increased income through fees/charges, plus part year vacancies.	Ongoing actions being implemented
Library & Information Centres	£3,801k	-£421k	-£66k	Ongoing review of service, underspend mainly on staffing	Ongoing
Community Languages	-£155k	+£54k	+£12k	Income target related to a model that is unrealistic - further work required (and proposed) to appraise the shape and model of the service.	Ongoing work around model of service and charging mechanism.
Community Plus	£2,371k	-£461k	-£343k	Underspend mainly on staffing	Ongoing
Care Phones and Assistive Technology	£490k	-£792k	-£236k	Ongoing management of operational provision. (includes employees variance of -£138k)	Ongoing management.



# Directorate Budget Variances

## Adults and Health

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Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Reablement	£1,283k	-£574k	-£144k	Ongoing management of provision. (includes employees variance of -£779k)	Ongoing.
Shared Lives	£2,397k	-£532k	-£190k	Lower than budgeted activity levels. Includes employees variance of £-44k	Ongoing.
Increase in bad debt provision	£196k	+£800k	+£360k	Increase in level and age of debt being seen – additional provision required.	Ongoing savings workstream to review with a detailed review at next Adults Transformation Board,
ASC – Employees (not included above)	£37,316k	-£1,303k	-£642k	Ongoing management of staffing and budget levels.. Note – excludes activity lines above (total including them is variance of £-2,266k)	Ongoing review.
Self Directed Support	£27,580k	+£4,107k	+£1,291k	Mainly due to overspend on Commissioned Services, mostly on LD (OP, PD and LD over on activity, LD and MH over on cost)	Continued monitoring to ensure remains within budget.
Supported Living (Extra Care Housing)	£1,437k	+£201k	-£29k	Ongoing pressure (private sector)	Continued monitoring to ensure remains within budget
Independent Sector Home Care	£22,320k	+£3,212k	+£99k	Client activity levels are under on PD and MH (PD -15, MH -9) but outweighed by higher weekly costs on all (OP +£39 per wk, PD +£44, LD +£121, MH +£38).	Ongoing work to manage pathways, working with the market.



# Directorate Budget Variances

## Adults and Health

### Adults and Health Totals

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£118.490m	£121.275m	+ £2.785m	+ £0.781m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Independent Sector Residential & Nursing Placements	£73,873k	-£1,365k	+£557k	Client activity levels are under (placement volumes) mainly on OP (OP -118, PD +7, LD -14, MH -17). Unit (weekly) costs are heavily under on PD and heavily over on others (PD -£94, OP +£39, LD +£83, MH +£64 per week).	Ongoing work to review pathways and packages.
Other demand led activity (In-House residential / In House Day Care, Carers, Persons From Abroad)	-£4,054k	-£167k	+£109k	Ongoing management of operational provision. Carers (reduced volumes), PFA (reduced weekly costs)	Ongoing management of operational provision.
Commissioning / Contracted Services	£7,047k	-£291k	-£29k	Ongoing management of contract levels.	Ongoing management of contract levels.
Release from demand reserve/funding	£0	-£1,500k	£0k	Allocation of demand reserve/funding.	
Saving - ASC - Increasing the collection of social care income	-£2,627k	+£2,307k	+£107k	Ongoing work on the saving programme - review of practice and processes. Reviewed at Check and Challenge.	Some mitigations around additional income factored into M9 position.



# Directorate Budget Variances

## Place

### Place Totals

Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
£58.230m	£66.716m	+ £8.486m	+ £1.032m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Highways	£493k	+£362k	-£619k	Horticultural Maintenance - + £213k Increased costs over years in Internal and External Contractor rates Across various areas, difficulties in recruiting have led to high levels of Engineering post vacancies. Leading to Agency cover to deliver the Capital Plan. This results underachievement of contribution to revenue. Various actions across the Service in managing works budgets.	A recruitment freeze on all revenue funded posts. The service continue to delivery ONLY of safety critical work. The service are reviewing fees/charges and opportunities for new charging including Lane Rental.
Parking	-£5,483k	+£2,191k	+£127k	Delays in implementation of new & increased tariffs - £1.5m, New permit scheme £0.2m and lower fines income - £0.5m	New machines – Less downtime and additional enforcement staff. Consideration for additional external resources to increase fine income. Recruitment ongoing for CEO vacant position to increase enforcement. New charges now in place for 16 car parks, resident permit scheme live Feb, deep dive review of income streams ongoing to identify action plan for 25/26.



# Directorate Budget Variances

## Place

Place Totals			
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£58.230m	£66.716m	+ £8.486m	+ £1.032m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Transport	£2,388k	+£543k	-£22k	Ageing fleet and increased part costs	Sourcing alternative and cheaper parts. Minimise repairs. Transport/Waste Oversight board. Investigation of ALL accident damage over £300 to reduce costs by 20% over previous years outturn. Pool fleet has been reduced by over 40 vehicles. Budget provision being made in 25/26 to reflect impact of ageing fleet until new fleet arrives
Waste Services	£28,835k	+£1,577k	-£477k	<p>Waste General - Inflationary increase within the market sector for IPPC. pressure in 25/26. Staffing pressures £</p> <p>Waste fleet - Growth within the service demands increased resources above based budget(historical) The service has completed round reviews, but additional vehicles are required</p> <p>Waste Regulatory - EA directive in 2023 resulted in a significant change to the disposal of soft furnishing containing Persistent Organic Pollutants</p>	<p>Contractual and environmental compliance requirement Inflation and government driven (monitored closer for earlier warning) Simpler Recycling and legislation horizon scanning continues to identify any potential additional funding for the waste sector.</p> <p>Invest to save business cases have been developed and agreed at Cabinet in October. Capital strategy includes £26m of investment but lead in time on larger vehicles.</p> <p>The service has been working nationally to benchmark and mitigate the increased costs including increasing bulk collection charges which has reduced demand. The extension of the reuse shop has also been completed to remove soft furnishing before disposal. The number of HWRC centre will also aim to reduce demand. It should be noted that mattresses are being disposed of in the normal way at risk currently - Potential enforcement.</p>



# Directorate Budget Variances

## Place

Place Totals			
Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
£58.230m	£66.716m	+ £8.486m	+ £1.032m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Parks & Greenspaces	£2,751k	+£247k	-£123k	The process has taken longer than expected.	Staff have been issued with the 118 notices. Deployment and alternative roles are being used to mitigation redundancy costs – FTE service reduction of 34 to give a FY effect of £1.3m savings
Property	£7,364k	+£1,796k	+£26k	Facilities Management- e.g. Overspends on Security , Cleaning and unachievable income, Piazza	Use of flexible capital receipts being explored for transformational activities, essential only repairs, holding of vacancies Charging for Agency Staff to be Implemented Close monitoring of cost for Piazza, handover to developers reduces some liability (residual NNDR). Monthly auctions of surplus properties and land to reduce ongoing revenue commitments
School Transport	£10,783k	+£1,149K	+£812k	Schools Transport - Overspend due to volumes and complexity requirements of routes and increasing prices.	Transformation Programme is ongoing, 2025 activities are designed to disrupt the market, re-address the contractual relationships, increase market participation and increase efficiency in routing – all designed to reduce the cost base. Unfortunately, the forward look is increasing demand and complexity.



# Directorate Budget Variances

## Place

Place Totals			
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£58.230m	£66.716m	+ £8.486m	+ £1.032m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Adverse Weather	£1,037k	+£1,504k	+£1,504k	Forecast includes recent severe weather costs & assumed levels of action similar to last year. Savings have been made on costs, but anticipated cost from significant weather events are substantially higher than 24/25 budget	
Housing Growth	£983k	-£140k	-£40k	Holding of Vacancies	
Directorate Programme Office	£771k	-£277k	-£113k	Holding of Vacancies	
Major Projects	-£92k	-£157k	-£37k	Major Projects - Charging to capital projects, additional reflected in budget but expectation of more based on outturn.	
Planning & Building Control	£2,007k	-£97k	+£59k	Planning & Building Control –Income shortfall offset by Holding of vacancies other savings.	
Employment & Skills	£1,049k	-£201k	-£56k	Recognition of external funding	



# Directorate Budget Variances

## Public Health and Corporate Resources

### Public Health and Corporate Resources Totals

Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
£53.210m	£54.812m	+ £1.602m	- £1.430m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Culture & Visitor Economy	-£5k	+£67k	-£43k	<b>Cliffe House</b> - Reflects a recurring budget pressures relating to income levels not covering cost of running the service.	Remodelling of the operating model underway. Due to salary frameworks, full realisation 26/27.
	£2,500k	-£499k	-£176k	<b>Caretaking &amp; Cleaning</b> - Price increase applied for 24-25 to aid cost recovery, and vacancies.	Academies bought Contracts from Sept , but risk of future contract losses/reductions
	£1,140k	-£353k	-£298k	<b>Catering</b> – Meal Price increase from Sept 24 + new Academy Trust contracts	
	£732k	-£196k	-£35k	<b>Town &amp; Public Halls</b> - Ongoing review of service, underspend mainly on staffing, and increased bar sales.	
	£607k	-£565k	-£519k	<b>Markets</b> – Dewsbury Market Rates revaluation -£465k	



# Directorate Budget Variances

## Public Health and Corporate Resources

### Public Health and Corporate Resources Totals

Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
£53.210m	£54.812m	+ £1.602m	- £1.430m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Strategy and Innovation	£19,570k	-£832k	-£96k	Vacancies being held where possible, and IT savings implemented in 23/24 are continuing into 24/25 for a FYE. There is a risk to Data and Insight school income (£100k) which is now being offset by existing vacancies.	Only critical roles will be filled
Public Health & People services	£2,290k	-£512k	-£130k	Vacancies being held where possible.	Only critical roles will be filled Savings target of £1.3m PH funding to be allocated/identified
Governance and Commissioning	£14,400k	-£193k	-£251k	Vacancies being held where possible to achieve savings targets, and reduction in cost of councillor allowances. Demand pressure on legal services (+£349k) incurring external solicitor costs and additional locums. Insurance saving (-£331k).	Only critical roles will be filled



# Directorate Budget Variances

## Public Health and Corporate Resources

### Public Health and Corporate Resources Totals

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£53.210m	£54.812m	+ £1.602m	- £1.430m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Financial Management & Welfare & Exchequer	£9,229k	+£257k	+£95k	Court cost recovery budget is very challenging and has not been achieved over recent years. Position reflects £400k pressure. Increased cost of debt tracing services offset by vacancies.	Number of claims will be monitored over the year, and write offs are being minimised. Vacancies are being held where possible to mitigate other overspend
Housing Benefits	£2,600k	+£4,400k	nil	Continued pressure of homelessness, including temporary accommodation pressures and use of bed and breakfast.	A homelessness board has now been set up and is working through various projects to try and reduce the costs. Position stabilised in terms of subsidy loss in 24/25.



# Directorate Budget Variances

## Central

Central			
Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
£54.706m	£49.021m	- £5.705m	- £1.399m

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Treasury Management	£27,242k	-£1,504k	-£504k	Reduction in capital plan, and interest rates on borrowing to date lower than the 5.35% budgeted.	
Inflation	£8,435k	-£3,268k	-£304k	Release of inflation budget no longer required following pay offer agreement and energy forecasts (£2.5m), plus other contingency not needed (£0.5m). plus £0.1m repayment from Gas supplier after reconciliation of 2023/24 fluctuating prices.	
Unringfenced Grants	-£14k	-£693k	-£693k	Redistributed business rates levy surplus from government, announced in the provisional finance settlement	



# Analysis of Council Reserves (excl Statutory Reserves)

	Unallocated *	Earmarked	Total
	£000	£000	£000
<b>At 1<sup>st</sup> April 2024</b>	<b>(25,045)</b>	<b>(36,192)</b>	<b>(61,237)</b>
<b><i>Planned Drawdowns from Earmarked Reserves</i></b>			
WYCA Returned Levy – 2024/25 MTFP support	-	9,400	9,400
Budgeted drawdown for Collection Fund deficit	-	2,000	2,000
- Budgeted drawdown from Insurance Reserve		1,500	1,500
<b><i>Planned Contributions to Earmarked Reserves</i></b>			
Transfer into Voluntary Revenue Provision reserve	-	(15,195)	(15,195)
	<b>(25,045)</b>	<b>(38,487)</b>	<b>(63,532)</b>
<b><i>In Year Adjustments – Quarter 3</i></b>			
- Forecast use of Earmarked Reserves	-	4,131	4,131
- Forecast use of Unallocated Reserves	3,043	-	3,043
<b>Estimated balance of Reserves at 31<sup>st</sup> March 2025</b>	<b>(22,002)</b>	<b>(34,356)</b>	<b>(56,358)</b>

- \*£15m Minimum Working Balance (£25m desirable).

- Note that the estimated balances at 31<sup>st</sup> March 2025 exclude the in-year projected overspend



<b>Reserves Summary Q3 (£k)</b>	<b>Reserves 31st March 2024</b>	<b>Budget report Movements</b>	<b>Revised reserves 1st April 2024</b>	<b>Net Drawdowns at Q3</b>	<b>Reserves 31st March 2025</b>
Ward Based Activity	(693)	-	(693)	-	(693)
Place Standard	(556)	-	(556)	138	(418)
Apprenticeship Levy	(3,574)	-	(3,574)	-	(3,574)
Transformation	(3,067)	-	(3,067)	33	(3,034)
Demand Reserve	(3,000)	-	(3,000)	3,000	-
Development Funding	(621)	-	(621)	65	(556)
Revenue Grants	(9,020)	-	(9,020)	683	(8,337)
Stronger Families Grant	(784)	-	(784)	-	(784)
Other	(1,953)	-	(1,953)	212	(1,741)
Specific Risk Reserves	(3,500)	3,500	-	-	-
WYCA Returned Levy	(9,424)	9,400	(24)	-	(24)
Voluntary Revenue Provision	-	(15,195)	(15,195)	-	(15,195)
<b><i>Total Earmarked Reserves</i></b>	<b><i>(36,192)</i></b>	<b><i>(2,295)</i></b>	<b><i>(38,487)</i></b>	<b><i>4,131</i></b>	<b><i>(34,356)</i></b>
Unallocated Balances	<b><i>(25,045)</i></b>	-	<b><i>(25,045)</i></b>	<b><i>3,043</i></b>	<b><i>(22,002)</i></b>
<b><i>Total Useable Reserves</i></b>	<b><i>(61,237)</i></b>	<b><i>(2,295)</i></b>	<b><i>(63,532)</i></b>	<b><i>7,174</i></b>	<b><i>(56,358)</i></b>
Statutory Reserves – Schools Balances	(11,596)	-	(11,596)	369	(11,227)
Statutory Reserves – Public Health	(1,119)	-	(1,119)	-	(1,119)
<b><i>Grand Total All Reserves</i></b>	<b><i>(73,952)</i></b>	<b><i>(2,295)</i></b>	<b><i>(76,247)</i></b>	<b><i>7,543</i></b>	<b><i>(68,704)</i></b>

# Glossary of Reserves

<b>Reserve</b>	<b>Description</b>
<b>Ward Based Activity</b>	Set aside reflecting timing issues on ward-based activity spend commitments
<b>Place Standard</b>	Set aside to support the resourcing of emerging Place Standard action plans.
<b>Apprenticeship Levy</b>	Set aside to fund future payments into the Apprenticeship levy
<b>Transformation</b>	Set aside for strategic transformation developments over the next 12 to 24 months.
<b>Demand Reserve</b>	Set aside to mitigate the impact/volatility of a range of potential demand risks on statutorily provided service activity
<b>Development Funding</b>	To address the scale of development costs required to support targeted development and the upscaling of capital investment activity and major project activity over the MTFP.
<b>Revenue Grants</b>	Represents grants and contributions recognised in the Comprehensive Income and Expenditure Statement before expenditure has been incurred.
<b>Stronger Families</b>	Set aside reflecting timing issues on expenditure commitments supporting a range of Stronger Families activity, funded from external grant.
<b>Other</b>	A range of smaller reserves earmarked for specific purposes.
<b>Specific Risk Reserves</b>	Set aside to manage specific risks, including the potential risk of future loan defaults and managing the volatility surrounding treasury management budgets with respect to both potential changes in interest rates and the level of delivery of the capital plan.
<b>WYCA Returned Levy</b>	Returned levy income from WYCA that will be drawn down in 2024/25
<b>Voluntary Revenue Provision</b>	Voluntary overpayments of Minimum Revenue Provision (MRP).
<b>Unallocated Reserves</b>	General reserve to support Council working capital and cashflow requirements, and unbudgeted/financial resilience risks highlighted in the Council's corporate risk register.
<b>Schools Balances</b>	Statutory reserves relating to individual schools' balances/deficits carried forwards
<b>Public Health</b>	Timing issues on (statutorily ringfenced) Public Health grant spend commitments

# HRA Quarter 3

	Revised Budget	Forecast Quarter 3	Variance Quarter 3	Variance Quarter 2	Change from Quarter 2
	£000	£000	£000	£000	£000
Repairs & Maintenance	30,909	30,509	(400)	439	(839)
Housing Management	46,337	43,830	(2,507)	(1,925)	(582)
Property Services	0	0	0	0	0
Other Expenditure	31,015	35,080	4,065	3,931	134
<b>Total Expenditure</b>	<b>108,261</b>	<b>109,419</b>	<b>1,158</b>	<b>2,445</b>	<b>(1,287)</b>
Rent & Other Income	(108,261)	(107,536)	725	483	242
<b>Total</b>	<b>0</b>	<b>1,883</b>	<b>1,883</b>	<b>2,928</b>	<b>(1,045)</b>
Planned transfer from HRA Reserves	0	(1,883)	(1,883)	(3,000)	1,117
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(72)</b>	<b>72</b>



# HRA Reserves

	Balance at 31 March 2024 £000	Approved Movement in reserves £000	Balance at 31 March 2025 £000
Set aside for business risks	(15,000)	4,135	<b>(10,865)</b>
Set aside to meet investment needs (as per HRA business plan)	(18,942)	8,761	<b>(10,181)</b>
<b>Total</b>	<b>(33,942)</b>	<b>12,896</b>	<b>(21,046)</b>



# HRA Budget Variances

HRA Totals			
Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
-	-	-	+ £72k

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Repairs and Maintenance	£30,909k	-£400k	-£840k	Plan to carry out 40% stock condition surveys delayed due to procurement processes -£835k, Forecast underspend cyclical increased by £70k, Forecast overspend DMC £400k due to demand, Forecast void repairs overspend increased by £500k additional resources to address backlog.	Capitalisation of staff costs estimate £1m for the Development and Asset team. Once the process has been put in place, this will be reviewed further. Savings identified from revised lettings policy for decoration now forecast £690k.
Management costs – Homes and Neighbourhoods	£19,883k	-£2,981k	-£818k	There is an underspend of £1.075m for staffing costs in addition to the £1m forecast to be capitalised for the Asset team. Forecast for supplies and services, specific training reduced Property Services forecasting a breakeven position.	Staff costs will be capitalised where staff work on capital schemes and a mechanism is in place for this to happen.
Council Service Bought in	£7,958k	+£788k	+£326k	Forecast legal services overspend £817k, £600k directly relating to disrepair /compensation claims. Small underspends for other fees and recharges.	Legal budget for 2024-25 which includes disrepair costs increased to £1m, but this is subject to review more work being carried out. A provision will be set up to manage this going forwards.



# HRA Budget Variances

HRA Totals			
Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2 +/-
-	-	-	+ £72k

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Policy and Management	£14,297k	+£186k	+£47k	Temp Accom repairs increase £116k, increase in shops/land £12k netted off by reduction in HSG PFI costs £93k with other minor variances	Review of charges for temporary accommodation to be carried out. Awaiting income from receipt from RM Grylls and Reiks lane.
Community facilities	£4,200k	-£500k	-£137k	Budgets set at a level to cover expected costs. Sheltered Heating £73k, District heating -£135k. Income will be charged to cover these costs. Current shortfall for all community facilities is £3.6m	A review of service charges has been carried out there is a planned approach to move to a full cost recovery position. Work carried out will inform future budget setting.
Council tax on empty properties	£529k	+£689k	+£148k	Increased Council tax relating to empty properties, some where the decision has been made to demolish properties.	Increased budget will be covered by the underspend and savings from inflation provision. A review of policy voids is being carried out to ensure unnecessary costs are not charged.



# HRA Budget Variances

HRA Totals			
Agreed 24/25 budget	Forecast at Quarter 3	Total variance at Quarter 3 +/-	Change from Quarter 2
-	-	-	+ £72k

Service area	Net Budget	Variance Quarter 3	+/- change from Quarter 2	Reason for variance	Mitigating actions
Interest Payable, other finance costs and depreciation charges.	£30,485k	+£1,493k	+£1,104k	Depreciation charge due to revised Asset Strategy. Increased component cost/revised lifecycle. Increased cost £3.4m, £1.9m transfer from reserves reduced from £3m	Increased depreciation cost will be covered by a transfer from reserves of £1.9m and savings/underspends.
Grants and other income	£8,957k	-£340k	-£3k	Income from balances on reserves held	Reserve balance to be held at £500 p/u currently c£10m
Rental Income	£96,084k	+£1,043k	+£75k	Void rent loss through time taken to turnaround empty properties	Updated process in place to better manage turnaround times and tracking of standard, non-standard and voids requiring major works. A review of the performance measured by each category will be included going forward, priority is to ensure standard voids are fast-tracked to reduce rent loss with planned programmes for addressing voids that require substantial works.
Heating and Service Charge Income	£3,220k	+£22k	+£170k	Amounts charged do not cover the costs. The current forecast shortfall for district heating is £553k. District heating meters have been amended from 1 <sup>st</sup> January 2025. Other increases planned from 1 <sup>st</sup> April 2025.	Review of service charges has carried out to move to a full cost recovery position. District heat charges will be increased in 2025-26. Current estimated shortfall for service charges is £3.6m, planned recovery of £1.9m in 2025-26 and there is a planned approach to recover the shortfall over the next three years.



# DSG Headlines

- Quarter 3 Monitoring Position
- HN Budget - £64.7m (includes SV Funding & Block Transfer) 23/24 (£60.4m)
- HN Projected Expenditure £85.2m (23/24 - £75.4m) – Mainstream Top Up Funding will be updated as and when data available from new IT system in service – may increase projection
- Projected in year overspend - £20.6m (23/24 – £15m)
- Safety Valve Impact
  - Unmitigated Projected overspend - £11m
  - Mitigated Projected overspend - £7m (If projected savings are achieved)



# DSG Dashboard

	Active Placements	M9 (£'000)	M7 (£'000)
Mainstream Top-Ups	1956	£20,231	£20,690
Special School Top-Ups	853	£18,930	£18,875
Special School Place Funding		£6,734	£6,605
Additional Resource Provisions (including Central Staff)	174	£7,751	£7,487
Alternative Provision		£6,424	£6,351
Independent Placements	185	£12,132	£12,302
OLA Placements	41	£691	£677
Post 16	625	£5,400	£5,300
SENDIF		£1,000	£1,000
Personal Budgets		£2,500	£2,500
Contributions to Services		£3,378	£3,530
	<b>3814</b>	<b>£85,171</b>	<b>£85,317</b>
HN Block		-£59,194	-£59,305
Block Transfers		-£3,100	-£3,100
Safety Valve Income		-£2,300	-£2,300
Projected Overspend		<b>£20,577</b>	<b>£20,612</b>



# DSG Headlines

Key Reasons for pressure:

	24/25	23/24	SV Plan
Independent Placements	£12.3m	£11.1m	£11m
Mainstream Top Up's	£20.7m	£16m	£18m
Alternative Provision	£6.3m	£5.7m	£3.7m

- Independent and Mainstream – demand and complexity
- Alternative Provision – Significant variance relates to ETHOS and off contract placements



# DSG Headlines

## Mitigations:

- Development of Additional Local Capacity through Satellite and ARP provision
- Robust implementation of changes to mainstream funding review



# Collection Fund (Council Share)

Q3 Position	Council Tax £k	Business Rates £k	Total £k
(Surplus)/Deficit at 1 April 2024	5,361	2,636	7,997
Re-payments to/(from) General Fund 2024/25	(2,340)	(660)	(3,000)
Estimated In year Financial Performance	-	790	790
<b>Estimated (Surplus)/Deficit at 31 March 2025</b>	<b>3,021</b>	<b>2,766</b>	<b>5,787</b>
Planned repayments from General Fund 2025-28	(3,021)	(1,976)	(4,997)
<b>Adjusted (Surplus)/Deficit</b>	<b>-</b>	<b>790</b>	<b>790</b>

## Council Tax

- Estimated in-year break-even position against £237m budgeted income

## Business Rates

- Estimated in-year deficit £790k due to lower than budgeted income;
- Forecast deficit equivalent to 1.6% of £49m budgeted income



# Capital Headlines

- Quarter 3 Capital Monitoring – On Budget
- 2024/25 Capital budget **£169.2m**
- Reduction of budget since Feb Council Budget Report -£33.3m due to:
  - -£36.4m re-profile (General Fund -£30.4m, HRA -£6m)
  - +£3.1m net Grant/s106/s278/RCCO (General Fund)
- Last Years Outturn spend £148.3m. Year-end predicted underspend based on trends c.£25-30m
- Further detail on individual capital plan in-year budget changes detailed in Appendix 3

# Q3 Capital Monitoring (Directorate)

	Council Budget Plan	Change / Re-profile	Revised Budget Q3	Actual Costs	Forecast at Q3	Variance Q3	Variance Q2	Change from Q2
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Children and Families	18,976	(3,538)	15,438	5,935	15,438	0	0	0
Adults & Health	5,534	0	5,534	2,211	5,534	0	0	0
Place	128,330	(23,685)	104,645	64,103	104,645	0	0	0
Public Health & Corporate Resources	6,486	3	6,489	1,661	6,489	0	0	0
<b>General Fund</b>	<b>159,326</b>	<b>(27,220)</b>	<b>132,106</b>	<b>73,910</b>	<b>132,106</b>	<b>0</b>	<b>0</b>	<b>0</b>
HRA	43,166	(6,042)	37,124	25,618	37,124	0	43	(43)
<b>TOTAL</b>	<b>202,492</b>	<b>(33,262)</b>	<b>169,230</b>	<b>99,528</b>	<b>169,230</b>	<b>0</b>	<b>43</b>	<b>(43)</b>



## QUARTER 3 CAPITAL MONITORING - DIRECTORATE

EXPENDITURE CAPITAL PLAN	Revised Budget £'000	Actual Costs to Date £'000	Variance to Date (Actual Spend) £'000
<b>Children and Families</b>			
Learning & Early Support	14,940	5,924	(9,016)
Resources, Improvement and Partnerships	498	11	(487)
	<b>15,438</b>	<b>5,935</b>	<b>(9,503)</b>
<b>Adults, Housing &amp; Health</b>			
Customers & Access Services	242	23	(219)
Learning Disabilities & MH	4,085	2,093	(1,992)
Adults Social Care Operation	1,208	95	(1,113)
	<b>5,535</b>	<b>2,211</b>	<b>(3,324)</b>
<b>Place</b>			
Skills & Regeneration	28,351	14,992	(13,359)
Development	44,214	25,433	(18,781)
Highways & Streetscene	30,587	23,333	(7,254)
Environmental Strategy & Climate Change	1,492	345	(1,147)
	<b>104,644</b>	<b>64,103</b>	<b>(40,541)</b>
Homes & Neighbourhoods	<b>37,124</b>	<b>25,618</b>	<b>(11,506)</b>
<b>Public Health &amp; Corporate Resources</b>			
Strategy & Innovation	5,496	1,335	(4,161)
Service Direct Reports	445	56	(389)
Culture & Visitor Economy	548	270	(278)
	<b>6,489</b>	<b>1,661</b>	<b>(4,828)</b>



# Medium Term Capital Plan

- Multi-year Capital Plan **£1.422bn, increased by £3.5m overall**

	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 - 31/32 £'000	Total £'000
<b>Council Budget Plan</b>	202,492	361,740	283,746	165,538	152,150	252,460	<b>1,418,126</b>
<b>Change</b>	(33,262)	38,310	(5,593)	2,850	1,201	0	<b>3,506</b>
<b>Q3 Capital Plan</b>	169,230	400,050	278,153	168,388	153,351	252,460	<b>1,421,632</b>

- General Fund increase of £3.5m largely due to :
  - +£1.25m One Public Estate Brownfield Land Release funding on Estates Buildings
  - +£1.2m Disabled Facilities Grant for Housing Private
  - +£0.6m WYCA NZRA grant on District Heat Network
  - +£0.4m West Yorkshire Transport Fund schemes
- Officers continue to review the multi-year capital plan and budget profiles (under FPR 3.10-3.15), governed by Capital Assurance Board

## MEDIUM TERM CAPITAL PLAN - EXPENDITURE PLANS

EXPENDITURE CAPITAL PLAN	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 -31/32 £'000	Total £'000
CHILDREN & FAMILIES	15,438	37,277	22,415	4,684	3,000	2,750	<b>85,564</b>
ADULTS & HEALTH PLACE	5,534	3,913	8,197	1,605	0	0	<b>19,249</b>
PLACE	104,645	289,510	167,773	84,656	86,781	132,296	<b>865,661</b>
PUBLIC HEALTH & CORPORATE RESOURCES	6,489	16,501	11,906	11,636	11,516	11,100	<b>69,148</b>
<b>GENERAL FUND</b>	<b>132,106</b>	<b>347,201</b>	<b>210,291</b>	<b>102,581</b>	<b>101,297</b>	<b>146,146</b>	<b>1,039,622</b>
<b>HOUSING REVENUE ACCOUNT</b>	<b>37,124</b>	<b>52,849</b>	<b>67,862</b>	<b>65,807</b>	<b>52,054</b>	<b>106,314</b>	<b>382,010</b>
<b>COUNCIL TOTAL</b>	<b>169,230</b>	<b>400,050</b>	<b>278,153</b>	<b>168,388</b>	<b>153,351</b>	<b>252,460</b>	<b>1,421,632</b>



# MEDIUM TERM CAPITAL PLAN - FUNDING SUMMARY

EXPENDITURE CAPITAL PLAN	2024/25 £'000	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 -31/32 £'000	Total £'000
<b>GENERAL FUND</b>							
<i>Direct / Earmarked Contributions to Schemes</i>							
Capital Grants/Contributions	81,240	195,015	51,246	48,589	47,566	28,715	<b>452,371</b>
Earmarked Capital Receipts	4,702	8,286	8,612	390	3,390	3,390	<b>28,770</b>
Service Funded Prudential Borrowing	1,545	34,685	17,626	10,140	10,000	12,050	<b>86,046</b>
Revenue Contributions	80	0	0	0	0	0	<b>80</b>
<i>Pooled Resources</i>							
Non-Earmarked Capital Receipts	4,000	4,000	4,000	4,000	4,000	4,000	<b>24,000</b>
Corporate Prudential Borrowing	40,539	105,215	128,807	39,462	36,341	97,991	<b>448,355</b>
<b>GENERAL FUND FUNDING</b>	<b>132,106</b>	<b>347,201</b>	<b>210,291</b>	<b>102,581</b>	<b>101,297</b>	<b>146,146</b>	<b>1,039,622</b>
<b>HOUSING REVENUE ACCOUNT</b>							
Capital Grants/Contributions	1,569	1,421	8,177	8,725	1,407	741	<b>22,040</b>
Earmarked Capital Receipts	5,224	3,399	366	1,599	6,456	4,611	<b>21,655</b>
Reserves / Revenue Contributions	6,342	12,927	945	0	0	0	<b>20,214</b>
Reserves - MRR	23,989	23,989	24,239	24,489	24,739	75,717	<b>197,162</b>
Corporate Prudential Borrowing	0	11,113	34,135	30,994	19,452	25,245	<b>120,939</b>
<b>HRA FUNDING</b>	<b>37,124</b>	<b>52,849</b>	<b>67,862</b>	<b>65,807</b>	<b>52,054</b>	<b>106,314</b>	<b>382,010</b>



# Prudential & Treasury Management Indicators

## Quarter 3 2024-25



# Prudential Indicators

- The Council measures and manages its **capital expenditure, borrowing and commercial and service investments** with reference to the following indicators.
- It is now a requirement of the **CIPFA Prudential Code** that these are reported on a quarterly basis.
- **Information contained includes:**
  - Capital Expenditure
  - Capital Financing Requirement
  - Gross Debt and the Capital Financing Requirement
  - Debt and the Authorised Limiting and Operational Boundary
  - Net Income from Commercial and Service Investments to Net Revenue Stream
  - Proportion of Financing Costs to Net Revenue Stream



# Prudential Indicators

## Capital Expenditure

- The Council has undertaken and is planning capital expenditure as summarised in the table below.
- The main General Fund capital projects for 24/25 include spend on the Cultural Heart, Town Centre Action Plans (Huddersfield/Dewsbury/Local Centres), Highways baseline schemes, and major projects for both the West Yorkshire plus Transport Schemes and Transforming Cities Fund. HRA capital expenditure is recorded separately and to date includes supporting a Council House Building programme, Building Safety and Housing Growth
- The 24/25 forecast includes spend rolled over from 23/24, while 25/26 and 26/7 budget figures are those approved as part of the 24/25 Budget Report

	2023/24 £m actual	2024/25 £m forecast	2025/26 £m budget	2026/27 £m budget
General Fund	111.1	130.1	188.0	122.7
Housing Revenue Account	31.6	37.1	64.6	64.0
Capital investments	5.6	2.0	0.0	0.0
<b>Total Capital expenditure</b>	<b>148.3</b>	<b>169.2</b>	<b>252.6</b>	<b>186.7</b>



# Prudential Indicators

## Capital Financing Requirement

- The Council's cumulative outstanding amount of debt finance is measured by the Capital Financing Requirement (CFR). This increases with new debt-financed capital expenditure and reduces with MRP, loan repayments and capital receipts used to replace debt. The actual CFR is calculated on an annual basis.
- The effect from the change in the accounting for leases has not yet been reflected in the CFR.

	2023/24 £m actual	2024/25 £m forecast	2025/26 £m budget	2026/27 £m Budget
General Fund	691.2	753.5	798.5	831.5
Housing Revenue Account	204.3	201.8	212.0	213.8
Capital investments	5.6	2.0	0.0	0.0
<b>Total Capital Financing Requirement</b>	<b>901.1</b>	<b>957.3</b>	<b>1010.5</b>	<b>1,045.3</b>



# Prudential Indicators

## Gross Debt and the Capital Financing Requirement

- Statutory guidance is that debt should remain below the capital financing requirement, except in the short term. The Council has complied and expects to continue to comply with this requirement in the medium term as is shown below.

	2023/24 actual £m	2024/25 forecast £m	2025/26 budget £m	2026/27 budget £m	Debt at 31.12.2024 £m
Debt (incl. PFI & leases)	784.9	883.4	866.5	901.2	825.6
Capital Financing Requirement	901.1	957.3	1,010.5	1,045.3	



# Prudential Indicators

## Debt and the Authorised Limit and Operational Boundary

- The Council is legally obliged to set an affordable borrowing limit (also termed the Authorised Limit for external debt) each year. In line with statutory guidance, a lower Operational Boundary is also set as a warning level should debt approach the limit.
- Since the operational boundary is a management tool for in-year monitoring it is not significant if the boundary is breached on occasions due to variations in cash flow, and this is not counted as a compliance failure. Total debt did not go above the operational boundary.

	Maximum debt Q3 2024/25	Debt at 31.12.24	2024/25 Authorised Limit	2024/25 Operational Boundary	Complied
Borrowing	769.6	748.0	892.6	872.6	Yes
PFI and Finance Leases *	77.6	77.6	82.8	77.8	Yes
<b>Total debt</b>	<b>847.2</b>	<b>825.6</b>	<b>975.4</b>	<b>950.4</b>	

\* Does not include IFRS16



# Prudential Indicators

## Net Income from Commercial and Service Investments to Net Revenue Stream

- The Council's income from commercial and service investments as a proportion of its net revenue stream has been and is expected to be as indicated below.

	2023/24 actual £m	2024/25 forecast £m	2025/26 budget £m *	2026/27 budget £m *
Total net income from service and commercial investments	-1.4	-1.6	-2.0	-2.0
Proportion of net revenue stream	-0.4%	-0.4%	-0.5%	-0.5%

\* updated to 25/26 capital strategy



# Prudential Indicators

## Proportion of Financing Costs to Net Revenue Stream

- Although capital expenditure is not charged directly to the revenue budget, interest payable on loans and MRP are charged to revenue.
- The net annual charge is known as financing costs; this is compared to the net revenue stream, ie the amount funded from Council tax, Business rates and general government grants.

	2023/24 actual	2024/25 forecast	2025/26 budget *	2026/27 budget *
General Fund - Financing costs (£m)	21.4	33.9	44.3	52.9
General Fund – Proportion of net revenue stream (with reduced MRP)	5.9%	9.0%	10.2%	11.8%
General Fund – Proportion of net revenue stream	11.6%	10.1%	11.1%	12.7%
HRA – Financing costs (£m) – (including depreciation)	35.3	34.1	34.3	35.3
HRA - Proportion of net revenue stream	35.9%	31.6%	31.2%	31.5%

\* updated to 25/26 capital strategy



# Treasury Management Indicators

- **Indicators include:**
  - Liability Benchmark
  - Maturity Structure of Borrowing
  - Long Term Treasury Management Investment
  - Interest Rate Exposures



# Treasury Management Indicators

## Liability Benchmark

- This indicator compares the Council's actual existing borrowing against a liability benchmark that has been calculated to show the lowest risk level of borrowing. The liability benchmark is an important tool to help establish whether the Council is likely to be a long-term borrower or long-term investor in the future, and so shape its strategic focus and decision making. It represents an estimate of the cumulative amount of external borrowing the Council must hold to fund its current capital and revenue plans while keeping treasury investments at the minimum level of £30.0m required to manage day-to-day cash flow.
- Following on from the medium-term forecast below, the long the long-term liability benchmark includes capital expenditure funded by borrowing of £42 million in 2024-25, minimum revenue provision based on assets lives and reduction in balance sheet resources of £51 million.

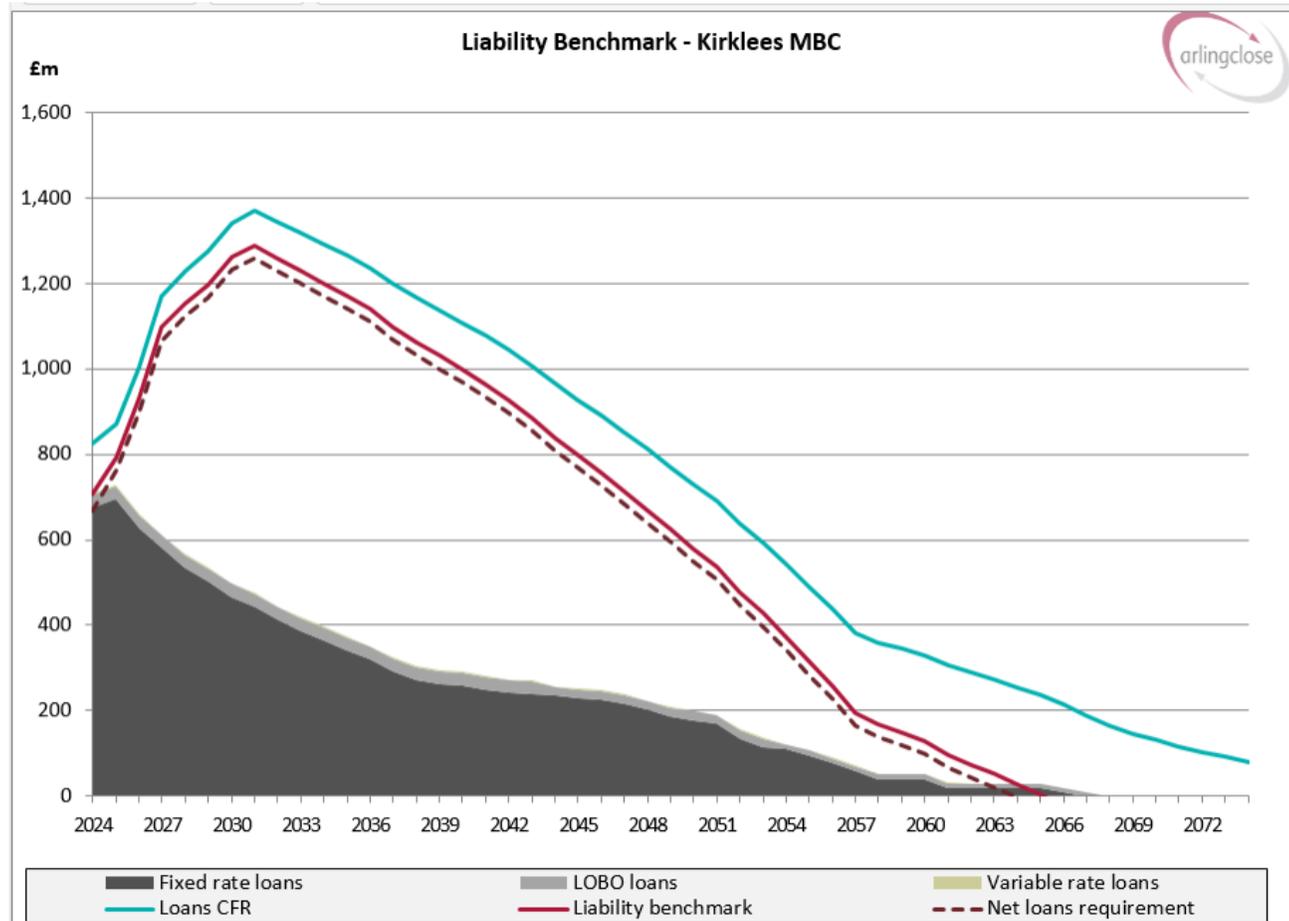
	31.03.24 actual £m	31.03.25 forecast £m	31.03.26 forecast £m	31.03.27 forecast £m
Loans CFR	823.5	861.1	1002.8	1171.5
Less: Balance sheet resources	155.3	104.0	104.9	105.9
Net loans requirement	668.2	757.1	897.9	1065.6
Plus: Liquidity allowance	30.0	30.0	30.0	30.0
Liability benchmark	698.2	787.1	927.9	1095.6
Existing borrowing - committed	707.3	726.4	657.6	611.0



# Treasury Management Indicators

## Liability Benchmark

The total liability benchmark is shown in the chart, together with the maturity profile of the Council's existing borrowing. The red line is the liability benchmark reaching a peak in 2031 highlighting the gap between current borrowing identified in grey, which is reducing over time with repayments, and the additional borrowing required to fund the capital plan.



# Treasury Management Indicators

## Maturity Structure of Borrowing

- This indicator is set to control the Authority's exposure to refinancing risk. The upper and lower limits on the maturity structure of all borrowing were:

	Upper limit	Lower limit	31.12.24 actual	Complied
Under 12 months	20%	0%	6%	Yes
12 months and within 24 months	20%	0%	11%	Yes
24 months and within 5 years	60%	0%	17%	Yes
5 years and within 10 years	80%	0%	18%	Yes
10 years and above	100%	20%	48%	Yes

- Time periods start on the first day of each financial year. The maturity date of borrowing is the earliest date on which the lender can demand repayment. LOBO options of £20 million have a potential repayment date during 2024-25 and have been included in the under 12 months line. LOBO options of £10 million have a potential repayment date during 2025-26 and have been included in the under 12 months and within 24 months line.



# Treasury Management Indicators

## Long term Treasury Management Investments

- The purpose of this indicator is to control the Council's exposure to the risk of incurring losses by seeking early repayment of its investments. The prudential limits on the long-term treasury management limits are:

	2024/25	2025/26	2026/27	No fixed date
Limit on principal invested beyond year end	n/a	n/a	n/a	n/a
Actual principal invested beyond year end	£10.0m	£10.0m	£10.0m	£10.0m
Complied	Yes	Yes	Yes	Yes

- Long-term investments with no fixed maturity date include strategic pooled funds, real estate investment trusts and directly held equity but exclude money market funds and bank accounts with no fixed maturity date as these are considered short-term.



# Treasury Management Indicators

## Interest Rate Exposures

For context, the changes in interest rates during the quarter were:

	<b>31/03/24</b>	<b>31/12/24</b>
Bank Rate	5.25%	4.75%
1-year PWLB certainty rate, maturity loans	5.36%	5.19%
5-year PWLB certainty rate, maturity loans	4.68%	5.10%
10-year PWLB certainty rate, maturity loans	4.74%	5.40%
20-year PWLB certainty rate, maturity loans	5.18%	5.84%
50-year PWLB certainty rate, maturity loans	5.01%	5.66%

